

**GL WAM**  
**O&M By FERC**

<b>BA</b>	<b>FERC</b>	<b>FERC Desc</b>	<b>Sum of 2018 PSCo Electric</b>
Stabilize & Optimize	9920000	Administrative and general salaries	12,247.80
Stabilize & Optimize	9921000	Office supplies and expenses	4,891.05
Stabilize & Optimize	9923000	Outside services employed	636,372.89
<b>Grand Total</b>			<b>653,511.74</b>